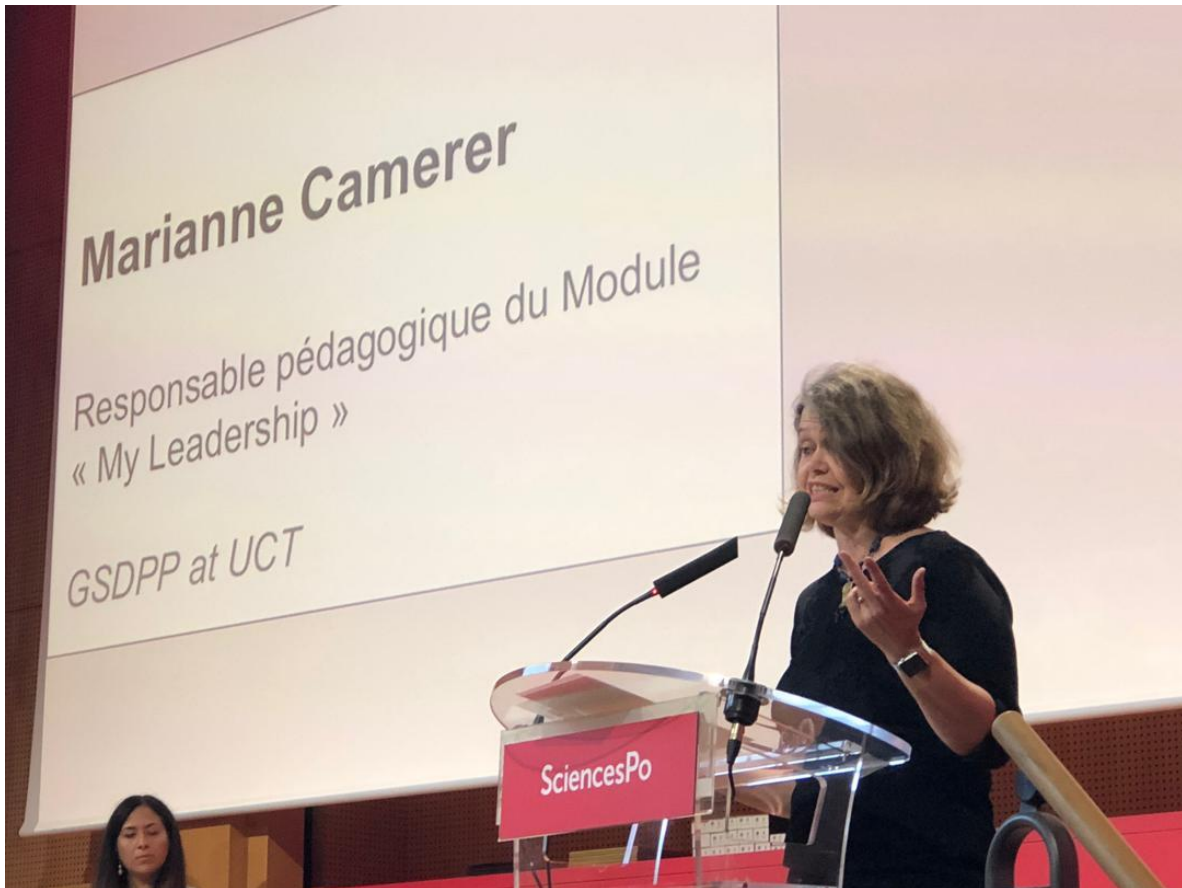


Dr Marianne Camerer

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Bonsoir a tous. My name is Marianne Camerer and I direct the Building Bridges programme at the University of Cape Town's Nelson Mandela School of Public Governance. The School is guided by the legacy of Nelson Mandela who fought for the values of Non-racialism, Non-Sexism, Equality, Social Justice, and Human Dignity.

I bring warm greetings from my colleagues in Cape Town, Prof Faizel Ismail, Prof Alan Hirsch, Mabel Sithole and David Schmidt, all whom are here in spirit.

Quand nous sommes arrivés à Paris plus tôt cette semaine, il pleuvait. Cela m'a rappelé le jour du lancement du programme LeAD Campus, en novembre 2015. Dans la culture africaine, la pluie est une bénédiction et ce programme unique, qui en est à sa quatrième année, est une

bénédiction depuis ses débuts jusqu'à aujourd'hui, la cérémonie de remise des diplômes et les derniers jours du LeAD Campus.

LeAD Campus is essentially a leadership development programme. Leadership as we reminded ourselves in Cape Town is essentially about vision, values (such as courage and resilience) and influence.

LeAD Campus was a vision that was effectively realized to connect African leaders with values of sustainability, innovation and solidarity. I am confident that the connections you have formed as leaders of our African future will continue to influence each other way beyond this evening.

The LeAd Campus programme was built over time in good faith and on trust, before any of the team knew each other.

Trust is something built on the following three elements:

1. Facetime – physically spending time in the same location. This is something the faculty has committed itself too and I know from personal experience is a huge support to the host institution when delivering their section of the programme which becomes more than the sum of its parts.
2. Competence – delivering a programme of high quality which I think you will agree LeAD Campus delivered on, from seamless logistics, to inspiring speakers, to site visits, to intersessions, and sessions with mentors.
3. Integrity – a final element of building trust, is doing what you say you are going to do. This is something all partners have delivered: the team work has been exemplary and supportive of the highest ethos of integrity.

Faire partie du partenariat créatif et collaboratif entre l'AFD, Sciences Po, ISM et l'Université du Cap a été une expérience merveilleuse. L'école Mandela, anciennement GSDPP, s'est développée dans le cadre de ce partenariat avec l'Afrique francophone.

J'ai personnellement bénéficié de ce programme: en rencontrant des participants extraordinaires et en travaillant avec des professionnels et des collègues dévoués, ainsi que des collègues français et sénégalais. Les entretiens avec des candidats potentiels, l'apprentissage du français, les déplacements à Dakar et à Paris ont rendu cette expérience riche de sens. Travailler avec cette équipe internationale au cours des quatre dernières années a été un moment fort de ma carrière et j'espère sincèrement que nous pourrions poursuivre notre collaboration professionnelle.

Finally, I wish to congratulate all of you on your remarkable achievement and commitment in participating in this programme. We could not have done it without you. The relationships you have forged here will be for life and their value can only nourish and sustain each of you in the years ahead. I have been transformed by LeAD Campus and I sense you have too.

Please do visit Cape Town and South Africa again. It will be a pleasure to host you.